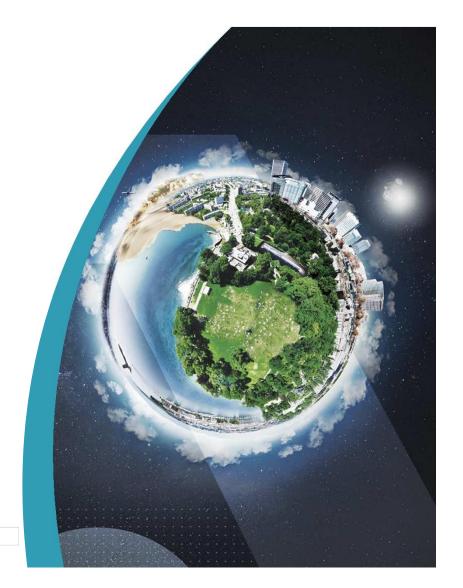
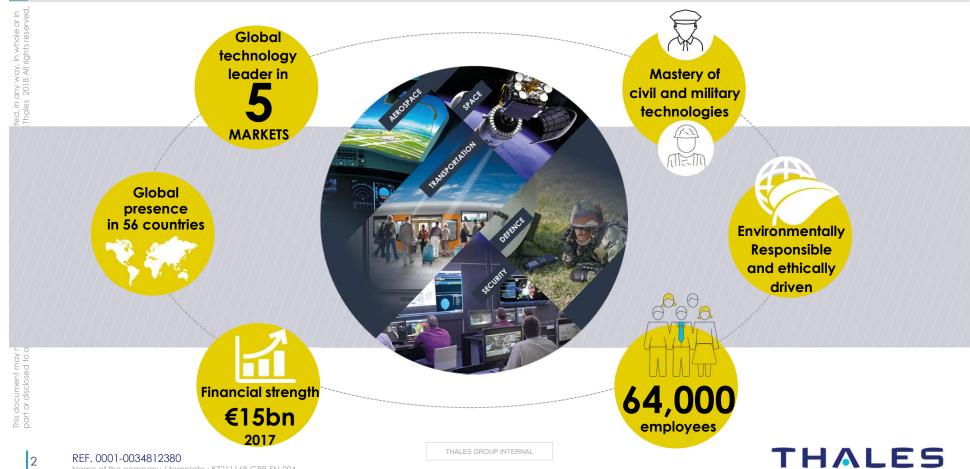
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Re-signalling with CBTC



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Our strength: part of the Thales Group Thales 優勢: Thales 集團交通運輸系統



Name of the company / template: 87211168-GRP-EN-004

IT-based critical systems for ground transport IT-based 為交通運輸系統之關鍵



Rail / metro infrastructure project 鐵路/捷運基礎設施項目



Civil works

Track works Traction power & energy

IT-based critical systems

Rolling stock

- Signalling
- Supervision
- Communications
- Security
- Passenger information & comfort
- Fare collection

REF. 0001-0034812380



Our Urban Rail Customer... / 都市繁忙之運輸系統...



REF. 0001-0034812380

Name of the company / template: 87211168-GRP-EN-004

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A Game Changer in 1985 / 於1985年改變了系統發展的趨勢



The historical significance of SelTrac™ CBTC is it has brought Urban Rail Signaling into the DIGITALIZATION and MOBILE COMMUNICATION era.

It has opened up all possibilities.

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2018 Urban rail global trend >80% new lines uses CBTC

Old lines are converting to CBTC

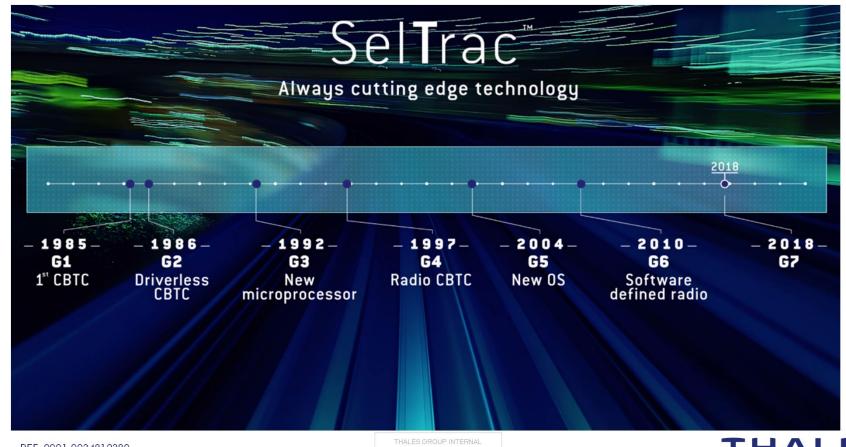
Game changer - SelTrac™ CBTC Vancouver Skytrain 1985 December 11th World's 1st GoA4 CBTC

- Communication based
- Moving block
- Integrated system (no external interlocking)
- No secondary detection needed
- Driverless
- Fully automated depot
- Auto coupling
- Shortest proven headways (<90 sec.)

REF. 0001-0034812380

Name of the company / template: 87211168-GRP-EN-004

SelTrac G7 - Next Generation Game Changer SelTrac G7 - 新世代系統

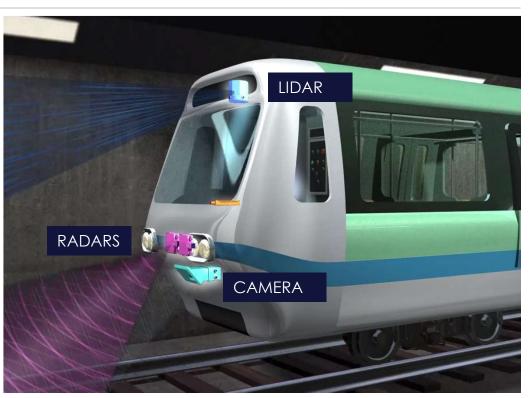


6

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- Sensors developed for the automotive industry can be applied to CBTC UTO systems
- Provide obstruction detection to allow trains to proceed beyond their movement authority
 - When communication or position is lost a train can move at slow speed to the next station
 - To allow a UTO train to perform a sweep
 - Close up of trains in yard
 - Many more operations possible....





Distribution of Projects – Major Types of Systems 專案項目之分佈 – 主要系統類型



Light Rail/Dedicated Guideway



Automated People Movers



Light Rail



Heavy Rail/Subways

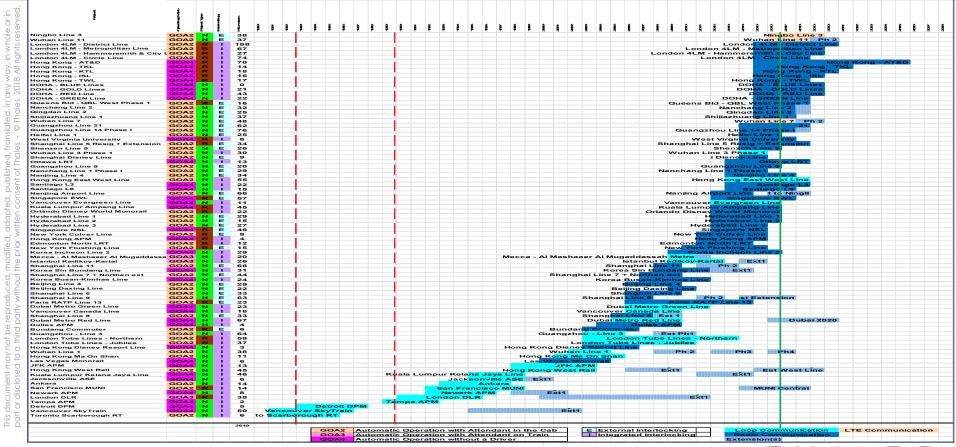


Commuter Rail



Worldwide SelTrac™ References 全球SelTrac™參考案例

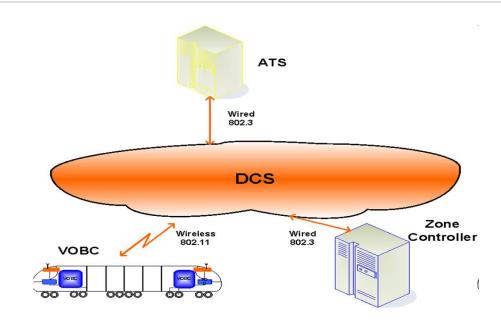
85 lines, 2650 km



REF. 0001-0034812380



G7 - SelTrac Radio CBTC System / G7 - SelTrac 無線電 CBTC 系統



Three main CBTC subsystems:

- Automatic Train Supervision (ATS)
- Zone Controller (ZC)
- Vehicle On-Board Controller (VOBC)

Data Communication System (DCS)

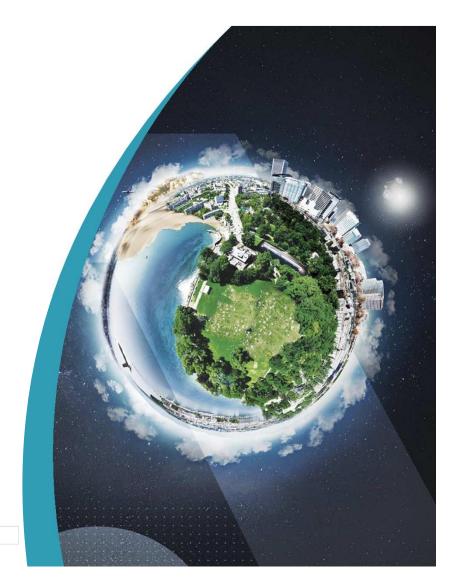
- Provide the SelTrac subsystems the communication support to communicate with each other:
 - Multiple path redundancy
 - Bidirectional
 - Secure
 - Reliable

Consistent architecture maintained for each deployment

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Customer Needs & Challenges



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Customers Priority and Expectation from Re-signalling 號誌系統係以乘客優先及期望之考量下重建

- Keep system in good repair no degradation of public services due to aging equipment
- Enhanced Safety Provides Safety Assurance to meet Current Standards
- Increase capacity to address growing ridership into the future (another 20-25 years)
- Provide improved availability and reliability
- Takes advantage of new technology to:
 - Bring in more and richer functionality
 - Provides better efficiency and operational flexibility for operators
 - Provides easier maintenance
 - Facilitate operation management
 - Improved Performance and Capacity with existing tracks
- Efficient use of site access



Challenges / 面臨的挑戰

Brown Field Challenge

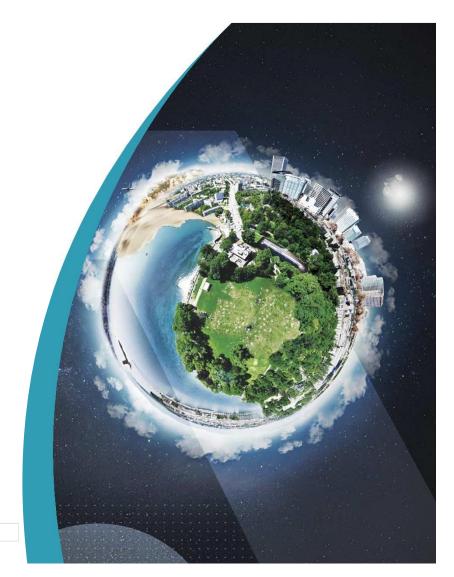
- Migrate from existing technical and operational systems
- Limited time to install and test on operational railway
- Restoration to normal operations each Working day
- No impact to revenue services
- Consideration for reuse of existing components
- Possible mixed mode operation
- Early demonstration of technical solution
- Upgraded User Interface
- Variety of Rolling Stock





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Case Studies Re-Signalling With CBTC



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SelTrac™ Re-signalling Projects SelTrac™號誌重建參考案例

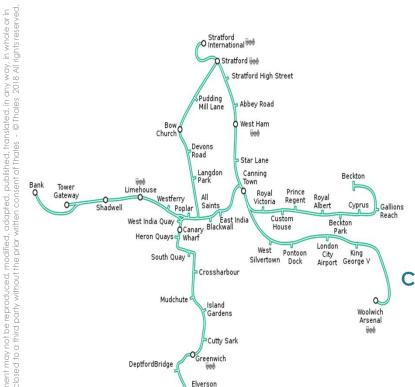
SelTrac™ global position

26 lines, 758 km

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Project	Operating Mode	Project Type	Interlocking	Kilometers	Stations	Trains	1980	1981	1982	1984	1985	1987	1988	1989 1990	1991	1992	1994	1995	1996	1997	1999	2000	2001	2002	2004	2005	2006	2007	2008	2010	2011	2012	2013	2014	2016	2017	2018	2019	2020	2021	2022	2023	2024	2070	5026
London 4LM - District Line	GOA2	R	1	64	60	192	:																														stri								
London 4LM - Metropolitan Line	GOA2	R	1	67	34	0																								L	ond	on 4	LM	- Me	trop	olit	an L	.ine							
London 4LM - Hammersmith & City	LGOA2	R	1	26	29	0																						L	ond	on 4	LM	- Hai	nm	ersm	ith	& C	ty L	.ine							
London 4LM - Circle Line	GOA2	R	1	27	36	0																									L	ondo	n 4	LM -	Circ	cle l	l.ine								
Hong Kong - AT&D	GOA4	R	1	70	15	30																																	Hon	g K	ong	g - A	ιT&l	D	
Hong Kong - TKL	GOA4	R	1	14	8	13																														Hor	ıg K	ong	- TK	(L					
Hong Kong - KTL	GOA4	R	1	18	17	41																													Hor	ng k	Cong	j - K	TL						
Hong Kong - ISL	GOA4	R	1	16	17	39																												Н	ong	Ko	rig -	ISL							
Hong Kong - TWL	GOA4	R	1	17	16	35																											Но	ng K	Cong	g - 1	ΙWL								
Queens Bld - QBL West Phase 1	GOA2	R	Ε	16	0	4																							C)uee	ns I	3ld -	QB	_ W€	st F	ha	se 1								
West Virginia University	GOA4	R	1	8	5	80																									1	Nes	t Vir	ginia	u Un	ive	rsity								
Shanghai Line 5 Resig + Extension	GOA2	R	Ε	34	19	49																							Sha	ngh	ai L	ne 5	Re	sig +	Ex	ten	sion								
Singapore EWL	GOA4	R	Ε	57	32	93																												Sing	аро	re E	WL								
Kuala Lumpur Ampang Line	GOA4	R	1	45	36	50																							Kua	ala L	um	ur A	mp	ang	Line	е									
Orlando Disney World Monorail	GOA2	R	1	22	9	15																							Orl	ando) Di	ney	Wo	rld N	Mon	orai	i								
Singapore NSL	GOA4	R	Ε	46	27	95																											Sin	gap	ore	NSI	Stat	ion							
New York Culver Line	GOA2	R	Ε	8	3	2																								New	You	k Cı	lve	r Lin	e										
Hong Kong APM	GOA4	R	1	4	4	14																									Но	ng K	ong	API	М										
Edmonton North LRT	GOA2	R	1	12	12	94																								Edn	ont	on N	lorti	ı LR	T_										
New York Flushing Line	GOA2	R	Ε	15	22	46																										New	Yor	k Flu	ıshi	ng l	l.ine								
Paris RATP Line 13	GOA2	R	Ε	23	34	64																							P	aris	RA	ΓP L	ine	13											
Bundang Commuter	GOA2	R	Ε	6	5	2																В	unda	ang																					
London Tube Lines - Northern	GOA2	R	1	58	50	106	;																			Lone	don	Tul	be L	ines	- N	orthe	rn												
London Tube Lines - Jubilee	GOA2	R	1	36	27	63																	L	_o <mark>nd</mark>	lon	Tub	e Lir	nes	- Ju	bile	е														
San Francisco MUNI	GOA2	R	1	14	9	128										Sa	n Fr	anci	scol	MUNI														M	UNI	Cei	rtral								
London DLR	GOA3	R	1	38	45	149									Lor	ldon	DLR	Ĺ	_ewis	sham	Ext)r	ı Cit	y Air	port	Ext	Noo	lwit	ch E	xtoro	d Ex					1									
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First CBTC Re-signalling project - London Dockland Light Rail 第一個CBTC號誌更新項目 - 倫敦碼頭區輕軌



Initial scope: Re-signalling 13 km, 15 stations

> First SelTrac Revenue: 1994

> Follow on Extensions

> Beckton: 1995

> Lewisham: 1999

> London City Airport: 2005

> Woolwich Arsenal: 2009

Canning Town – Stratford: 2011

Current DLR system

> 34 km; 45 Stations

> 149 Trains

Main transit for the London Olympics

Road

Case Study on LUL Jubilee and Northern Lines (1/2) 案例研究 - LUL Jubilee 及 Northern Lines (1/2)

- A mature, complex operating railway
- Complex Operations and Timetable

JUBILEE LINE

- 35 Km
- 27 stations,
- 63 trains,
- 2 Depots
- New Control Centre
- ATO Operation
- 3 Migration Areas



- Complex Junctions
- Access restrictions
- Minimum Impact to Passenger Service

NORTHERN LINE

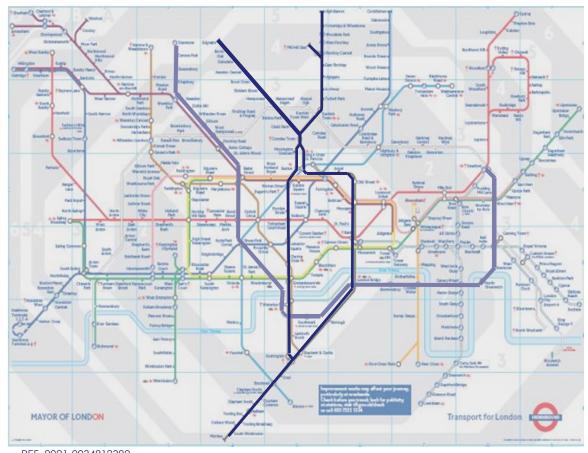
- 58 Km
- 50 stations,
- 106 trains,
- 5 Depots
- 660,400 passengers per day
- New Control Centre
- ATO Operation
- 6 Migration Areas



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18

Case Study on LUL Jubilee and Northern Lines (2/2) 案例研究 - LUL Jubilee 及 Northern Lines (2/2)



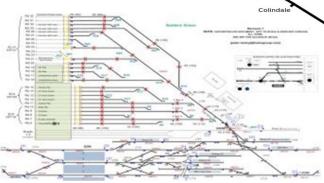




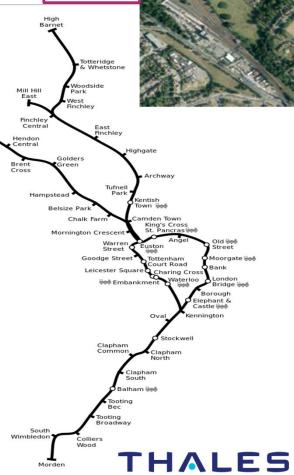


 252 Million passengers a year in 2011, approaching a million on weekday.









High Barnet

REF. 0001-0034812380

Name of the company / template: 87211168-GRP-EN-004

Large Number of Legacy Systems / 大量舊有的系統存在

- Bakerloo Control
- > SMD Westrace
- SMD Backup Panel
- > PAC Loops
- Mainline Westrace Points
- NL Control System
- > MCS
- > DCS
- > TMS
- > ATO Controller
- Existing WESTRACE PLC
- PTI System
- Driver Controls

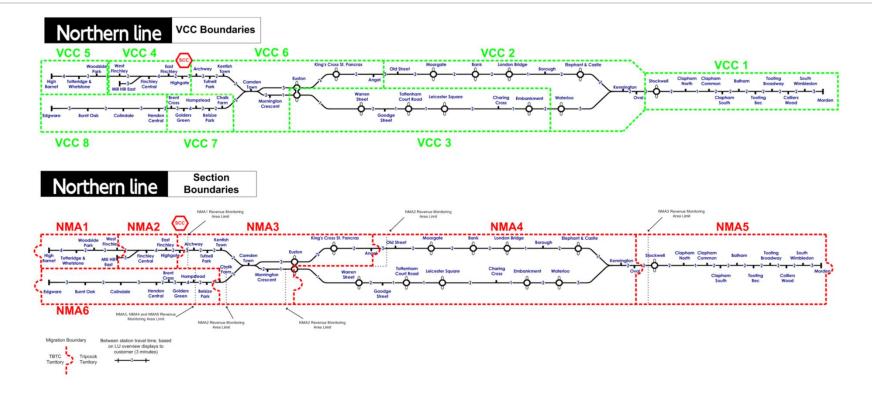
- Existing Route Locking
- > NL CSDE
- Signal Selection Circuit
- > Kings Cross Slot
- Local Site Computer
- PED Control
- Keyswitches
- > NL Depot Slots & Plungers
- Point Heater Control
- > Trainstop
- Train Braking & Propulsion

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Train Wires

- Lever Control
- > Signal Circuit Indications
- > MLCC
- Neasden Depot CC
- > Tripcock Testers
- Surface Stock Detector
- > Current on Line Detection
- Floodgates
- Overview Diagram
- > PID System
- CIMS & SIMS
- > Tripcock

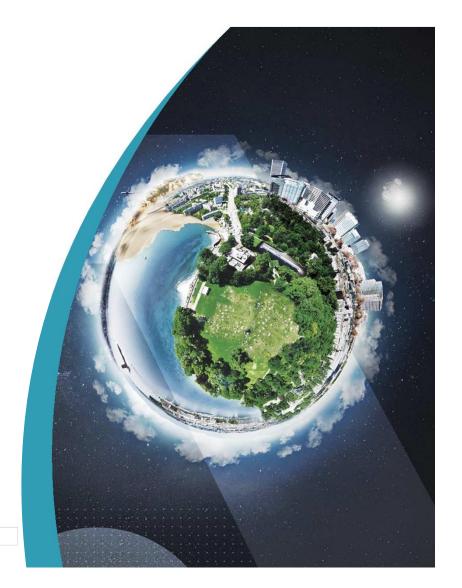
Northern Line - Migration Sequence / Northern Line 系統更新順序





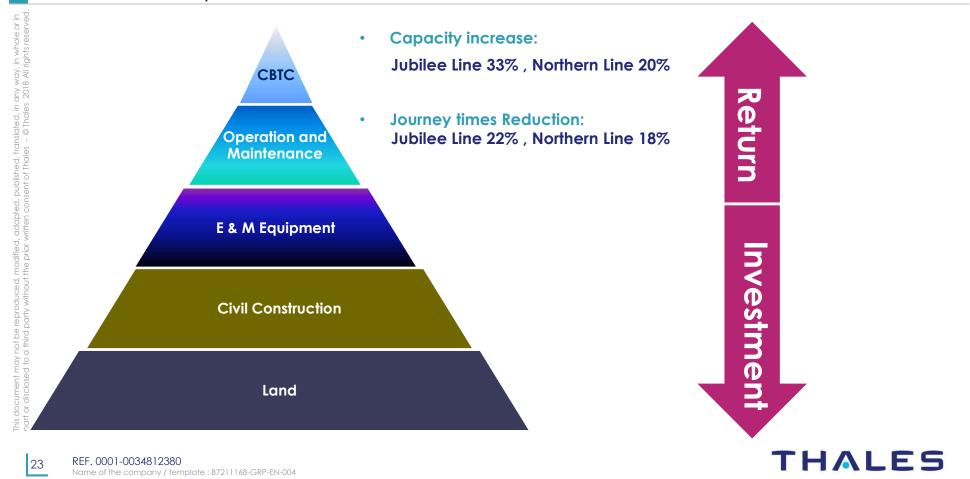
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Return on Investment



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Jubilee Line and Northern Line Re-signalling Return of Investment Jubilee Line和Northern Line號誌更新之投資回報



New Challenges /面臨新的挑戰

Ever strengthening relationships

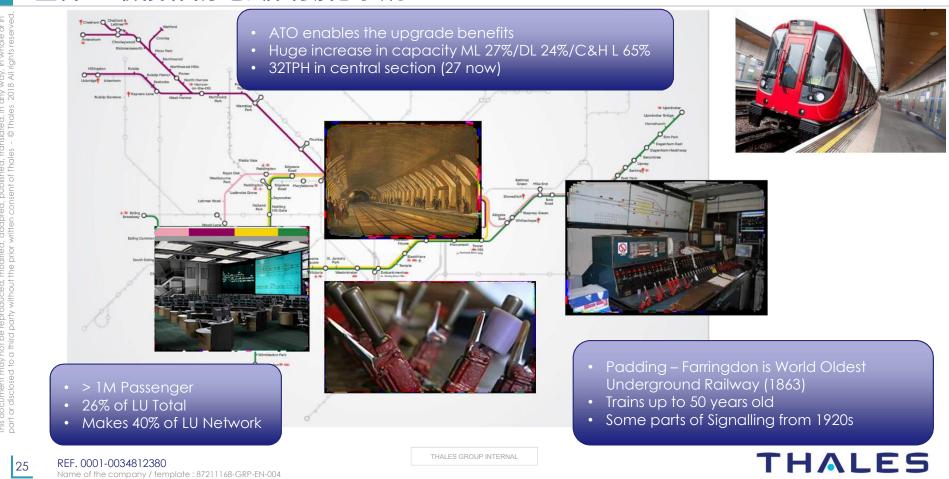
In July 2015 Thales were awarded the re-signalling of 4 additional lines (Metropolitan, District, Circle and Hammersmith and City) by London Underground, known as the 4LM project.

- Solution based upon proven Jubilee and Northern Line Solution
- Enhanced to meet latest requirements e.g. radio
- Continued collaborative working approach
- Minimise disruption to passengers
- Foster long term partnerships





Automating the most Complex Metro in the World 世界上最複雜的地鐵自動化系統



330Km Route Tracks

Trains

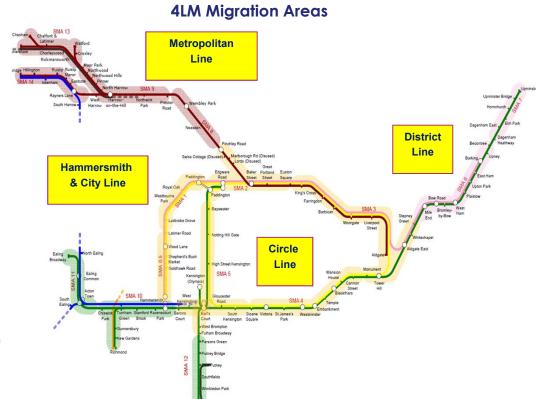
191 New S-Stock Trains (ML, DL, CL + H&C Line) 2 S Stock Type S7 (133) and S8 (58) **5 Types of Engineering Trains**

Depots

- **4 Major Depots**
- 2 Major Sidings
- **Position based Transponders**
- Radio Communication
- Mixed Train Operations (CBTC and Non-CBTC)
- Both Moving Block and Fix Block Signalling
- Inter-Lines Stock Move Interfaces
- 16 existing control locations rationalized to one new OCC

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4 Other Sidings REF. 0001-0034812380



Test and Commissioning / 系統測試與啟用

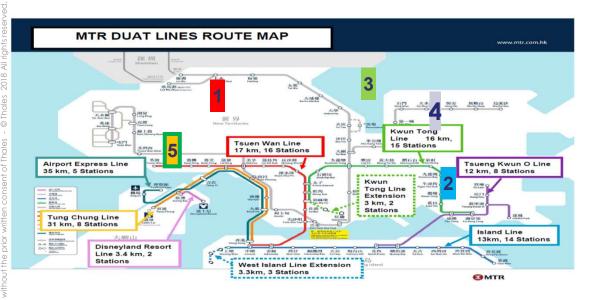
4LM Challenges

- > Site Installation & testing challenges
 - Parallel installation teams across 3 sections.
 - Early and accurate Guideway Survey and As-built data feedback to the design team
 - · Shadow mode running to increase stability and reliability of system
- Interfacing to legacy existing systems
 - · Availability of existing system documents
 - Interface specifications created early in collaboration with the Customer & interfacing parties.
 - Site Operating Rules produced by the Customer & available to the design team to understand the operations.
 - Maximize In house testing capabilities by building simulators to replicate external interfaces





Hong Kong DUAT Overview / 香港DUAT概述



Base Contract scope covers:

- > 7 lines, 134 km double track and 73 stations
- > 7 types of veh, (158) and 3 types loco/engineering trains (48)
- > 5 depots with test track
- > De-commissioning

Maintenance Contract scope covers:

- > 5 + 5 years maintenance service
- > 5 + 5 years workshop service



Hong Kong 7 lines Re-signalling Project Overview 香港7條地鐵之號誌系統更新概況

To be replaced	To be replaced	To be replaced	QTY to be optimized

2			4		4	7	-	7	20	2	
Lines	Train Supervision	Supplier	Interlocking	Supplier	ATC	Supplier	Train Detection	Supplier	Point Machine	Supplier	
KTL	SICP /	CSEE	Relay / SSI / SICAS	Westinghouse/ Siemens					BR Clamp	Westinghouse/	
TWL	ATS / ATR	CSEE	Relay	Westinghouse		GEC-	сусм	GEC-	Lock / MJ 80 / MJ 81 / MCEM	GEC-Alsthom/ Vossloh	
ISL	No. 1 to St.	CSEE	Relay NS	GEC-Alsthom	SACEM DTG	Alsthom	30-0-30-00-00-00-00-00-00-00-00-00-00-00	Alsthom	MCEM		
AEL/ TCL	ATS	GEC- Alsthom		GEC-Alsthom					MJ 81	GEC-Alsthom	
TKL	ATS	Siemens	SICAS	SICAS Siemens		Siemens	FTGS	Siemens	\$700KM	Siemens	
DRL	ATS	Thales	wcu	Thales	СВТС	Thales	CBTC/ AXCO	Thales	МСЕМ	Vossloh	
WIL	ATS	GEC- Alsthom	Smartlock	GEC-Alsthom	SACEM DTG	GEC- Alsthom	сусм	GEC- Alsthom	MJ 81	GEC-Alsthom	
KTE	ATS	Siemens	Smartlock	GEC-Alsthom	SACEM DTG	GEC- Alsthom	сусм	GEC- Alsthom	MJ 81	GEC-Alsthom	

MTR DUAT Lines Fleet





29

Hong Kong Challenges / 香港地鐵面臨的挑戰

MTR messages

- Zero tolerance to train service delay
- No programme (key dates) delay

Project delivery

- Interfacing with existing trains, trackside equipment, infrastructures and other interfacing systems (over 60 external interfaces)
- Track possessions for train test limited to 3 NTH per week. Track access for installation and PAT limited to 5 NTHs per week with 3-4 hrs per NTH
- Signalling Equipment Room (SER) spatial use
- Mixed Fleet Operation: CBTC trains with existing SACEM trains

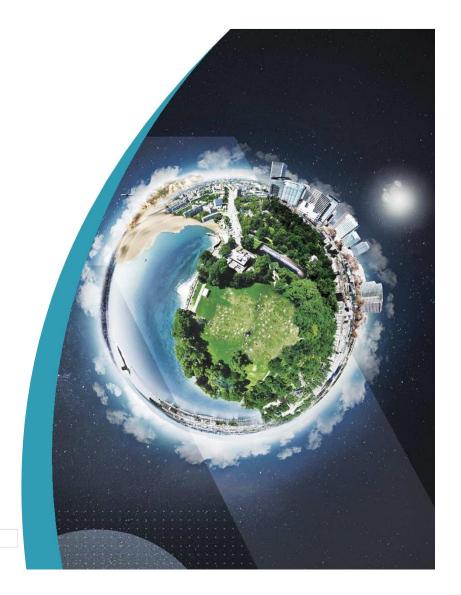
Project planning:

Delivery of Test Track at NTP+16 months



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Migration Options



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Migration Plan - Key Success Criteria

系統更新計劃 - 成功關鍵之標準

- Early common understanding of customer needs and priorities
 - · Minimize service interruptions, and guideway installation time
- Early verification of guideway data
 - LIDAR survey
- Availability of a test track
 - Substantial benefits to test the CBTC system early
- Keep the system simple
- Ensure efficient and consistent customer review process
- Ensure final customer acceptance
- Anticipate and ensure safety approval by authority
- Understand equipment deployment constraints
- Ensure installation efficiency



Migration Plan - Key Principles

系統更新計劃 - 關鍵原則

- The installation of CBTC equipment and its connection to existing equipment will be transparent and will not degrade existing revenue service.
- CBTC equipment will be isolated from the existing system by cutover devices that provide safe and efficient switching between the existing system and the CBTC system.
- An agreed over-back process will allow smooth hand-over and hand-back during the Test and Commissioning phase.
- Full flexibility for track possession and test execution will be possible using a stage-by-stage and zone-by-zone approach.
- The new Automatic Train Supervision (ATS) will co-exist with the existing ATS which will remain available until the decommissioning stage.
- There will be no impact on the level of safety or operations provided by the existing signalling system.
- All potential risks are identified at an early stage of the programme and comprehensive mitigations are in place to minimise impact.





Migration Plan - Options 系統更新計劃之可行性方案

■ Option 1 – No revenue service until all trains are equipped

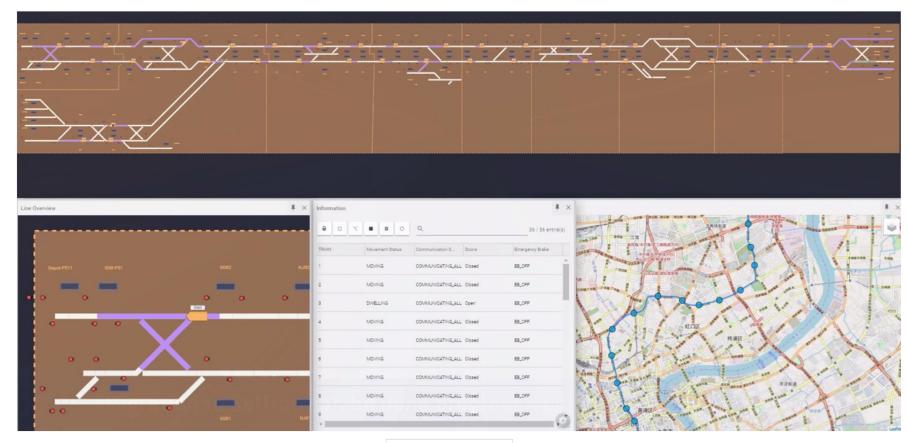
- Allows for a system without secondary train detection
- Option 1a Trial Operations

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- Option 1b Phased Deployment
- Option 2 CBTC system works with Equipped and Unequipped Trains.
 - Secondary train detection required

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Migration Plan - Option 1b: Phased Revenue Deployment 系統更新計劃 - 可行性方案1b: 分階段部署之收益



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Migration Plan - Option 1b: Phased Revenue Deployment 系統更新計劃 - 可行性方案1b: 分階段部署之收益

Service can be increased in CBTC area ■ 8 0 Q COMMUNICATING_ALL Closed COMMUNICATING_ALL Closed EB_OFF EB_OFF MOVING COMMUNICATING_ALL Closed MOVING MOVING COMMUNICATING_ALL Closed

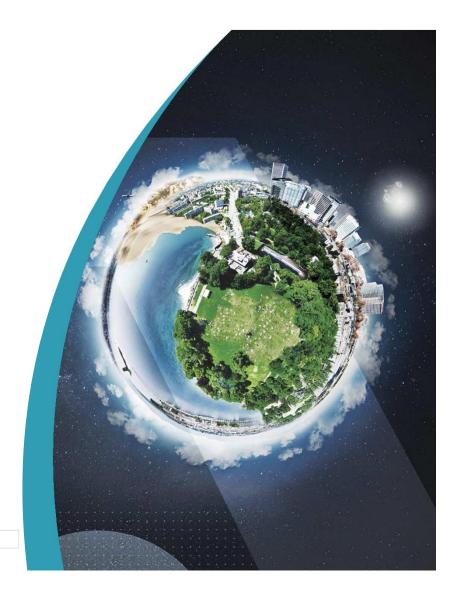
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Conclusion



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Focus On Risk

- Understand Baseline Features and "Delta Functions"
- Prove as much as possible 'off site'
- Migration Sequence and Interfaces to Existing Signalling
- Manage Parallel Design/Development Streams
- Watch out for Overload Both on Customer and Suppliers
- Make Difficult Decisions Upfront
 - Hold Open Discussions





Conclusions / 總結

Collaboration breeds success

Key to successful brown field re-signalling includes:

- Excellent communication in a collaborative manner
- Robust technical problem solving
- Mature system architecture
- Celebrate success

REF. 0001-0034812380

Name of the company / template: 87211168-GRP-EN-004

- Learn lessons and continually improve.
- A good contract will enable collaboration
- The most important is ONE TEAM

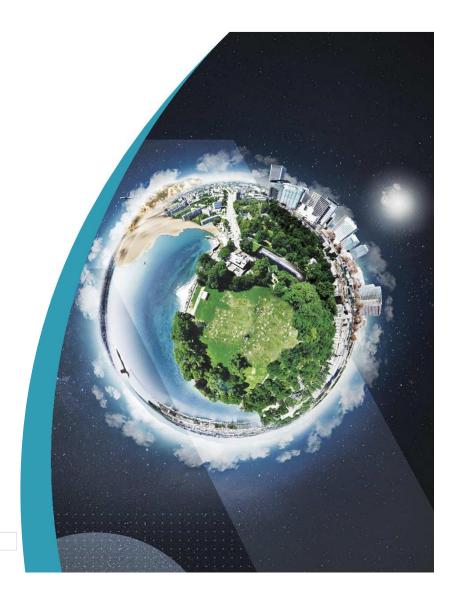


UK National Rail Awards, Outstanding Teamwork Award



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Thank You



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